



Course Syllabus

LEAD 6007

OR

EDUC 5750

COURSE NUMBER AND SECTION

Dr. Frances Powell / fpowell@attbi.com

INSTRUCTOR

E-MAIL ADDRESS

Building Learning Organizations

COURSE TITLE

Fall 2003 / 3 / Online

TERM

CREDIT HOURS

SITE

“Those who dare to teach must never cease to learn.” – Socrates

Course Description: Learning communities bring the collective power of the full staff to bear on improving student achievement. In this course participants will review successful models of collaborative culture, and identify the traits and skills educators will need in order to work together in an environment of trust and professional inquiry. They will explore the complexities of the change process, including dealing with resistance and conflict, and mobilizing support for improvement. They will take a systems approach to organizational learning and uncover the illusions which cause leaders to self-destruct.

Learning Outcomes: This course will enable participants to: (a) develop a familiarity with important thinkers who are currently influencing educational leadership and organizational structure. (b) explore research in organizational psychology, organizational culture, group process, systems analysis, and the process of change; (c) read and synthesize written materials on these topics; and (d) conduct an in-depth investigation into critical aspects of building a successful learning organization and present their findings in oral and written form.

These outcomes contribute to MoSTEP Standard 1 – understands the central concepts, tools of inquiry and structure of the discipline(s) within the context of a global society...; MoSTEP Standard 2 – understands how students learn and develop...MoSTEP Standard 3 – understands how students differ in their approaches to learning...; MoSTEP Standard 4 – recognizes the importance of long-range planning and curriculum development...; MoSTEP Standard 6 – understanding of individuals and group motivation and behavior...; MoSTEP Standard 9 – is a reflective practitioner who continually assesses the effects of choices and actions on others. This reflective practitioner actively seeks out opportunities to grow professionally ...

Procedures for achieving the objectives: The above objectives will be met through online class activities and assignments, other readings, library research, field studies and reports, and a PowerPoint presentation of key concepts of learning organizations gleaned from selected books by contemporary authors.

Readings: The text is Peter Senge's *Schools That Learn* (Doubleday/Currency, New York, 2000.) Additional readings will be assigned from Richard DuFour, Margaret Wheatley, and others found in library materials, periodicals (newspapers, professional journals, monographs, etc.) and online resources. A specific list of books will be given for the PowerPoint presentation.

Attendance / participation policy: Class participants are responsible for completing all online class discussion, activities and assignments by posted due dates.

Grading Procedures: Class participants will be evaluated on (a) full and thoughtful participation in class discussions (including reactions to readings, current topics, peer presentations), group activities and other online assignments. (b) analysis, synthesis and discussion of articles by leading researchers and thinkers; (c) class presentations (PowerPoint) on selected books.

Schedule of required readings, class preparations and assignments, lectures, discussions, student presentations, out-of-class assignments and exams (subject to change) :

1. Introduction to and overview of the course; What is a "Learning Organization?" (*Readings: Senge: Part I Orientation.*)
2. The Five Disciplines overview with emphasis on the "ladder of inference" and systems thinking. (*Readings: Senge: Part II A Primer to the Five Disciplines.*)
3. Research and resources. (*Assigned reading*)
4. A professional approach to professional development. Discussion of *Part X Current Reality* and *Part XI Development* (pages 325 to 410 in the text.)
5. The role of communications in building learning organizations. (*Assigned reading*)
6. Building Trust. (*Instructors materials and assigned reading*)
7. The Learning Cycle. (*Assigned Reading*)
8. The anatomy of change and dealing with resistance. (*Readings from Senge and Instructor's materials*)
9. School culture. (*Readings from DuFour*)
10. Models for analyzing systems. (*Readings from Senge and others*)
11. Leadership without control. *First draft of PowerPoint presentation due.* (*Instructor's materials and assigned readings from Senge.*)
12. Shared vision in the classroom, school and community. (*Readings from Senge and others*)
13. Dignity, respect and sustainability. (*Assigned readings and Instructor's materials*)
14. Transforming the classroom; PowerPoint presentation due. (*Readings from Senge and DuFour*)
15. Community connections and review of term projects. (*Readings from Senge and DuFour*)
16. Course summary and evaluation; discussion of term projects.

The five disciplines of a learning organization: systems thinking, personal mastery, mental models, shared vision, and team learning.

Updated: 6/6/03 Subject to change

The Missouri Show-Me Standards are addressed within the content of this course. Identification of specific standards are included within course assignments. Integration of Missouri Assessment Program (MAP) standards and grade levels will be integrated into this course when appropriate.

4. Resources:

Text(s):

Supplemental Readings: (list and indicate how these are to be used)

Audio-visual/other:

5. EVALUATION: (basis of evaluation with explanation regarding the nature of the assignment and the percentage of the grade assigned to each item below)

- a) Term Paper(s)
- b) Examination(s)
- c) Class presentation(s)
- d) Curriculum project
- e) Class Participation
- f) Other

6. Supplements (study guide, sample tests, project outlines may be attached.) Please list.

7. 3 Hour Courses: Students taking an 8 week course for 3 credit hours will complete the following additional assignments and/or attend the following additional class meetings:
 - a) Lab
 - b) Curriculum Project
 - c) Paper(s)
 - d) AV Project
 - e) Other

8. FINAL PROJECTS: Final projects/papers will be returned to students in the following manner:
 - Projects/Papers will be returned during the last meeting period.
 - Students should provide a self-addressed stamped envelope (appropriate size and postage) to the instructor so project/paper can be returned.
 - Other (explain)

NOTE; Papers will not be available for pick up from the School of Education Office.

- This syllabus is subject to change at the discretion of the instructor.
- Regular class attendance is required.